

The NHHRC Final Report (p52) cites Peter Garling SC (2008 Review of NSW hospitals) as stating:

*“During the course of this inquiry, I have identified one impediment to good, safe care which infects the whole public hospital system. I liken it to the Great Schism of 1054. It is the breakdown of good working relations between clinicians and management which is very detrimental to patients. It is alienating the most skilled in the medical workforce from serving in the public system.”*

NHHRC Final Report cites the submission by Professor David Penington AC p140

*“Hospitals have increasingly been managed over the past 15 years on the basis of DRG-weighted hospital separations, budgets, weighting lists and emergency waiting times rather than on the quality of services. The key associated functions of education of future health professionals or of research, so critical to the quality and development of services over the years, have been seriously downplayed unless they can be a source of Commonwealth revenue. These aspects of the functions of hospitals were always the basis of professional pride in hospital performance which led to great efforts on the part of doctors, nurses and others to go beyond the call of duty to solve problems and deliver the best possible outcomes for patients.”*

Neither of these issues are taken into account in their recommendations.